



**Longreach  
Regional Council**  
Ilfracombe Isisford Longreach Yaraka

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# Longreach Regional Council

## ORDINARY MEETING AGENDA

**Thursday 11 April 2024**

*Civic Centre, 96 Eagle Street, Longreach*

### LATE ITEMS

**15. Late Items**

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**15. LATE ITEMS**  
**15.1 - CUC RAPAD - Country Universities Centre**

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**15. Late Items**

**15.1 CUC RAPAD - Country Universities Centre**

Consideration of participation in the CUC RAPAD initiative, a Regional University Study Hub.

**Council Action**

Partner  
Deliver

**Applicable Legislation**

Local Government Act 2009  
Local Government Regulation 2012

**Policy Considerations**

Nil

**Corporate and Operational Plan Considerations**

<b>OUR ECONOMY</b>	
<b>Corporate Plan Outcome</b>	
2.1	Collaborative engagement with stakeholders to maximise economic opportunities.
2.2	Council infrastructure and services support local industries and growth opportunities.

<b>OUR LEADERSHIP</b>	
<b>Corporate Plan Outcome</b>	
5.2	Informed and considered decision making based on effective governance practices

**Budget Considerations**

Proposed \$1 guarantee amount as signatory to the new Body Corporate.

**Previous Council Resolutions related to this Matter**

Nil

**Officer Comment**

**Responsible Officer/s:**

*Simon Kuttner, Manager of Governance and Economy*

**Background:**

The Remote Area Planning And Development (RAPAD) board is our Regional Organisation of Councils (ROC), one of 12 across the state of Queensland. For local governments in Queensland, ROCs operate on collaborative partnerships between

## **15. LATE ITEMS**

### **15.1 - CUC RAPAD - Country Universities Centre**

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neighbouring councils in a specific region. The Mayor is Council's appointee to the RAPAD board, and its chair.

RAPAD has pursued funding and establishment of a Regional University Study Hub (RUSH), in the RAPAD region since late 2021. In the 2023 Regional University Study Hubs program funding round, awarded by the commonwealth government, RAPAD applied, and was announced as successful in mid-March 2024.

CUC RAPAD is an innovative model developed in conjunction with the seven local governments of Central Western Queensland operating under the organisation of RAPAD, and the Country Universities Centre organisation (CUC), to provide educational support to a significantly large region of very remote, inland Australia. This proposal was developed to demonstrate how a remote, low population RUSH model might successfully and sustainably be established and operated in the Central Western Queensland area as a pilot which, if successful, can then be scaled into other large, very remote, and lowly populated regions of Australia.

In the application, it was proposed that a new entity be established to operate and administer the study hub. The name proposed is CUC RAPAD. The proposed CUC RAPAD would not be a part of, or legally connected to, RAPAD. It is proposed that CUC RAPAD will incorporate as a company limited by guarantee and register as a charity with the ACNC and ATO using a template CUC constitution. It is proposed that each RAPAD council will form the membership of the new entity.

The application proposed that each RAPAD council, if becoming members, would nominate a person to be their representative on the proposed CUC RAPAD. As part of the application, and following consultation by Duncan Taylor (Chair, CUC) with RAPAD directors and council representatives, each director and or council representative nominated facilities to be the sites for the proposed CUC RAPAD.

The proposal stated there will be a Centre Manager and that person will be responsible and accountable to the Board of Directors for all operational, financial, risk management and reporting processes and activities in the Centre. CUC RAPAD will affiliate into the Country Universities Centre network by an Affiliation Agreement with the CUC Central organisation with defined accountabilities, and financial and operational reporting. Under this Agreement, the CUC Central organisation will provide comprehensive operational, risk management and financial support to CUC RAPAD. Incorporation costs are being borne by CUC central.

CUC RAPAD will have eight facilities which were identified to offer students to have a dedicated learning space. Architectural concept plans have been prepared for the two heaviest capital refurbishments (budgeted in proposal) of Longreach and Blackall and in the smaller locations, fit for purpose council facilities have been identified hence as this progresses councils will be required to commit to their nominated locations.

Now that the announcement has been made by the Minister, his department is working with haste to support the establishment of CUC RAPAD, as well as other successful applicants.

## 15. LATE ITEMS

### 15.1 - CUC RAPAD - Country Universities Centre

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In April, or early May, the department wants to sign a condition of grant (contract) with the successful entity, hence the new entity has to be established ASAP. In May the department wants to pay the first milestone payment to the new entity, with a view to having the new venture operational by October.

**Issue:**

Council is asked to determine whether it agrees to become a member of the proposed CUC RAPAD. If it does, Council also needs to appoint a nominee to act as a director of the proposed CUC RAPAD.

**Risk Management Factors:**

This matter has been assessed using Council's Risk Matrix to decide the likelihood and consequence of any risk to Council:

Likelihood:	Possible
Consequence:	Moderate
Rating:	Medium (9/25)

Risk has been calculated based on proceeding as recommended.

**Community Consultation:**

RAPAD conducted

**Environmental Management Factors:**

Nil

**Other Comments:**

A draft CUC RAPAD Constitution is attached.

**Appendices**

1. BC Members Consent Form CUC RAPAD Ltd.pdf [↓](#)
2. Director Consent Form Template CUC RAPAD Ltd.pdf [↓](#)
3. CUC RAPAD Draft Constitution.pdf [↓](#)

**Recommendation:**

*That Council:*

1. *Agrees to become a member of the proposed CUC RAPAD entity;*
2. *Appoints Mayor Tony Rayner to act as its nominated director of the proposed CUC RAPAD entity; and,*
3. *Authorises the Chief Executive Officer to inform RAPAD of these decisions and bring them into effect.*



**Members - Consent Form for Body Corporates**

In relation to CUC RAPAD Ltd (**Company**), the body corporate specified below does, by this document, consent to:

- (a) be a member of the Company; and
- (b) the terms of the constitution of the Company, including the guarantee amount of \$1.

Body corporate name .....

ACN/ARBN/ABN .....

Address .....

.....

.....

Phone numbers .....

Email address .....

Signed for and on behalf of **[Insert name of body corporate]** by:

.....

(Position):

.....

Name (please print)

Dated this ..... day of ..... 2024



Director, Officer, Member  
Consent Documentation

**CUC RAPAD Ltd**

**Directors, Members and Officers - Consent Form for Individuals**

In relation to CUC RAPAD Ltd (**Company**), I do, by this document, consent to:

(a) acting and being named in the following capacity:

- Director of Company                       Secretary of Company
- Public Officer of Company               Member of Company

\* Please tick **all** boxes that apply. A Director may also be a Member and/or Secretary.

(b) the terms of the constitution of the Company, including the guarantee amount of \$1 for Members.

Surname .....

Given name(s) .....

Former name(s) (if any) .....

Address .....

Date of Birth .....

Place of birth    Town/City .....

State, Country .....

Phone numbers .....

Email address .....

Occupation .....

Tax File Number .....

I confirm I have applied for and received a Director ID Number

.....(Signature)



Dated this

day of

(month) 2024

**DRAFT Constitution**

**CUC RAPAD Ltd**

ACN **XXX XXX XXX**

**A Public Company Limited by Guarantee**

DRAFT

Constitution of CUC RAPAD Ltd on registration **[insert date]**.



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Constitution of CUC RAPAD Ltd on registration [insert date].



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**1 Definitions and interpretation**

**1.1 Definitions**

In this Constitution, unless a contrary intention appears:

**ACNC Act** means the *Australian Charities and Not-for-profits Commission Act 2012* (Cth).

**Alternate Director** means an individual appointed as an alternate director under clause 23.1.

**Annual General Meeting** has the same meaning as the term 'AGM' in the Corporations Act.

**ASIC** means the Australian Securities and Investments Commission.

**Company** means CUC RAPAD Ltd being an Australian public company limited by guarantee established under the Corporations Act which bears the ACN XXX XXX XXX.

**Constitution** means this constitution as amended from time to time.

**Corporations Act** means the *Corporations Act 2001* (Cth).

**Director** means an individual holding office as director of the Company.

**Director Identification Number** has the same meaning it has in the Corporations Act.<sup>1</sup>

**Directors** means some or all of the Directors acting as a board.

**General Meeting** means a meeting of the Members of the Company and includes an Annual General Meeting.

**Insolvency Event** occurs where:

- (a) an order is made or a resolution is passed by creditors for the winding up, dissolution or external administration of the Member;
- (b) the Member enters into any arrangement, compromise or composition with or assignment for the benefit of its creditors or any class of them; or
- (c) a controller, receiver, receiver and manager, official manager or other external administrator is appointed to the Member.

**Legal Capacity** means, in relation to an individual, that the individual is at least 18 years of age, and that:

- (a) in the Directors' reasonable assessment, the individual is capable of understanding the nature and effect of their participation in the Company's affairs without the need of special assistance or explanation;
- (b) in the Directors' reasonable assessment, the individual is able to receive and understand communications and express their will in relation to the Company's affairs; or

<sup>1</sup> At the time of registration of this Company, section 9 provides that a Director Identification Number means a director identification number given under:

- (a) section 1272; or
- (b) section 308-5 of the *Corporations (Aboriginal and Torres Strait Islander) Act 2006* (Cth).



- (c) their person or estate is not liable to be dealt with under the laws relating to mental health:
  - (i) on a permanent or ongoing basis;
  - (ii) in an involuntary manner; or
  - (iii) on a court ordered basis.

**Member** means a person entered on the Register of the Company as a member.

**Object** means the object of the Company as set out in clause 2.

**Region** means the seven Local Government Areas comprising RAPAD including Barcaldine, Barcoo, Blackall-Tambo, Boulia, Diamantina, Longreach and Winton.

**Register** means the register of members under the Corporations Act and if appropriate includes a branch register.

**Registered Office** means the registered office for the time being of the Company.

**Related Body Corporate** has the same meaning it has in the Corporations Act.

**Representative** means an individual appointed to represent a corporate Member at a General Meeting in accordance with the Corporations Act.

**Rule** means a rule made by the Directors in accordance with clause 17.

**Schedule** means a Schedule to this Constitution.

**Secretary** means an individual appointed as a secretary of the Company in accordance with clause 18.2.

**Special Resolution** has the same meaning it has in the Corporations Act.<sup>2</sup>

**Tax Act** means the *Income Tax Assessment Act 1997* (Cth).

**Virtual Meeting Technology** has the same meaning it has in the Corporations Act.<sup>3</sup>

### 1.2 Interpretation

In this Constitution, unless a contrary intention appears:

- (a) words importing any gender include all other genders;
- (b) the singular includes the plural and vice versa;
- (c) a reference to a clause is a reference to a clause in this Constitution unless otherwise stated;
- (d) a reference to a law includes regulations and instruments made under the law;

<sup>2</sup> At the time of registration of this Company, section 9 provides that a Special Resolution is a resolution:

- (a) of which notice has been given to the Members in accordance with clause 8.3; and
- (b) that has been passed by at least 75% of the votes cast by Members entitled to vote on the resolution.

<sup>3</sup> At the time of registration of this Company, section 9 provides that Virtual Meeting Technology means any technology that allows a person to participate in a meeting without being physically present at the meeting.



- (e) a reference to a law or a provision of a law includes amendments, re-enactments or replacements of that law or the provision, whether by a state, a territory, the Commonwealth of Australia or otherwise;
- (f) a reference to a meeting includes a meeting by technology provided the technology gives the persons entitled to attend the meeting, as a whole, reasonable opportunity to participate without being physically present in the same place, and includes a General Meeting:
  - (i) at one or more physical venues;
  - (ii) at one or more physical venues and using Virtual Meeting Technology; or
  - (iii) using Virtual Meeting Technology only;
- (g) a reference to a person being present in person includes an individual participating in a meeting as described in clause 1.2(f);
- (h) a reference to a person being present includes an individual participating in a meeting in person or through a proxy, attorney or Representative;
- (i) a reference to a “place” includes the place or location where a General Meeting may be held, is held or is taken to be held under the Corporations Act if Virtual Meeting Technology is used in holding the meeting;
- (j) a reference to a person includes a natural person, corporation or other body corporate;
- (k) “writing” and “written” includes printing, typing and other modes of reproducing words in a visible form including, without limitation, any representation of words in a physical document or in an electronic communication or form or otherwise; and
- (l) Australian dollars, dollars, A\$ or \$ is a reference to the lawful currency of Australia.

### 1.3 Signing and electronic communication

Where, by a provision of this Constitution, a document including a notice is required to be signed or communicated, that requirement may be satisfied in any manner permitted by the applicable law of a state, a territory, or the Commonwealth of Australia relating to electronic signing and transmission of documents.

### 1.4 Corporations Act

- (a) In this Constitution unless the contrary intention appears:
  - (i) expressions in this Constitution that deal with a matter dealt with by a particular provision of the Corporations Act have the same meaning as they have in the Corporations Act;
  - (ii) “section” means a section of the Corporations Act; and
  - (iii) while the Company is a registered charity under the ACNC Act:
    - (A) subject to clause 1.4(a)(iii)(B), the provisions of the Corporations Act in Part 2G.2 and Part 2G.3 apply as if section 111L(1) of the Corporations Act was not enacted; and
    - (B) if one of those provisions includes a reference to ASIC, including a reference to lodge any document with, or seek consent or approval from ASIC, that particular requirement does not apply to the Company.



- (b) The provisions of the Corporations Act that apply as replaceable rules are displaced by this Constitution and accordingly do not apply to the Company.

### 1.5 Headings

Headings are inserted for convenience and are not to affect the interpretation of this Constitution.

## 2 Object of the Company

The Object of the Company is to pursue the following charitable purposes:

- (a) to advance education by facilitating, delivering, promoting and providing access to university and higher education, including but not limited to:
  - (i) serving as the primary point of contact for the delivery of university education and higher education in the Region;
  - (ii) facilitating and promoting education and career pathways between schools, vocational education and training providers, universities, higher education providers and industry;
  - (iii) coordinating and supporting research and partnerships, especially those which assist in the sustainable development of the Region; and
  - (iv) promoting and assisting lifelong learning and raising (Regional) community aspirations;
- (b) to act as trustee and to perform and discharge the duties and functions incidental thereto where this is incidental or conducive to the attainment of the Object; and
- (c) to do such other things as are incidental or conducive to the attainment of the Object, including the establishment of a public fund.<sup>4</sup>

## 3 Powers

The Company has the legal capacity and powers of:

- (a) an individual;
- (b) a body corporate under the Corporations Act; and
- (c) where the Company is a trustee, the trustee under the relevant trust instrument and laws related to trusts and trustees.

## 4 Application of income for Object only

### 4.1 Application of income and property

The income and the property of the Company, however derived:

- (a) must be applied solely towards the promotion of the Object; and
- (b) may not be paid or transferred to the Members, in whole or in part, either directly or indirectly by way of dividend, bonus, benefit or otherwise.

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<sup>4</sup> A public fund is a fund for receiving gifts from the public that is required to be established and maintained by certain deductible gift recipient categories from time to time under the Tax Act.



### 4.2 Payment in good faith

Clause 4.1 does not prevent payment, directly or indirectly, in good faith to a Member:

- (a) of reasonable remuneration for services to the Company in the ordinary course of business;
- (b) for goods supplied by the Member to the Company in the ordinary course of business;
- (c) of fair and reasonable interest on money borrowed by the Company in the ordinary course of business from the Member at a rate not exceeding that fixed for the purposes of this clause 4.2(c) by the Company in a General Meeting;
- (d) of reasonable rent or equivalent payment (including licence fees) for use of premises let by the Member to the Company; or
- (e) in furtherance of the Object.

## 5 Winding up

### 5.1 Guarantee by Members

- (a) Each Member undertakes to contribute an amount not to exceed \$1 to the Company's property if the Company is wound up while they are a Member, or within 1 year after they cease to be a Member.
- (b) On winding up of the Company, this contribution is for:
  - (i) payment of the Company's debts and liabilities;
  - (ii) the costs of winding up; and
  - (iii) adjustment of the rights of the contributories among themselves.

### 5.2 Application of property

- (a) Subject to clause 4.2(e), if any property remains on the winding up or dissolution of the Company after satisfaction of all its debts and liabilities, then, subject always to clause 5.3, that property may not be paid to or distributed among the Members but must be transferred to one or more funds or institutions:
  - (i) that have charitable purposes similar to, or inclusive of, the Object; and
  - (ii) are not-for-profit entities whose governing documents prohibit the distribution of its income and property among its members (if it has members) to at least the same extent as imposed on the Company under this Constitution.
- (b) The funds or institutions will be determined by the Members at or before the time of dissolution.

### 5.3 Application of property if deductible gift recipient

- (a) Where the Company has been endorsed as a deductible gift recipient under Subdivision 30-BA of the Tax Act:
  - (i) as an entity; or
  - (ii) in relation to a fund or institution it operates;



and

- (iii) the Company is wound up;
- (iv) the fund or institution is wound up; or
- (v) the endorsement under Subdivision 30-BA of the Tax Act is revoked;

then, after satisfaction of all debts and liabilities, any surplus:

- (vi) gifts of money or property for the principal purpose of the Company;
- (vii) contributions of money or property as described in item 7 or item 8 of the table in section 30-15 of the Tax Act in relation to a fundraising event held for the principal purpose of the Company; and
- (viii) money received by the Company because of such gifts or contributions

must be transferred to one or more funds or institutions that comply with clause 5.2 and are each deductible gift recipients.

- (b) Where the Company operates more than one fund or institution for which it is a deductible gift recipient and its endorsement under Subdivision 30-BA of the Tax Act is revoked only in relation to one of those funds or institutions then it may transfer any surplus assets of that fund or institution remaining after payment of all liabilities to any other fund or institution for which it is endorsed as a deductible gift recipient.

## **6 Membership**

### **6.1 Number of Members**

- (a) The minimum number of Members of the Company will be 1.
- (b) The Members at the date of registration of the Company and any person the Directors admit to membership under clause 6.2 are the Members of the Company.

### **6.2 Admission as a Member**

The Directors may admit any person as a Member if the person is eligible under clause 6.3 and makes an application in accordance with clause 6.4.

### **6.3 Membership criteria**

To be eligible to be a Member, a person must:

- (a) be nominated by an existing Member;
- (b) consent in writing to become a Member; and
- (c) agree to be bound by this Constitution.

### **6.4 Membership process**

- (a) The application for membership must be:
  - (i) in such form as the Directors may from time to time prescribe, signed by the applicant and returned to the Company as directed on the form; and
  - (ii) accompanied by the membership fee, if any, prescribed by the Directors.





- (b) Each application for membership must be considered by the Directors within a reasonable time after the application is made.
- (c) When an applicant has been accepted or rejected for membership the Secretary must notify the applicant of the decision of the Directors within a reasonable period.

### 6.5 Directors' discretion to admit or refuse admission as a Member

The Directors have the discretion to refuse any person admission as a Member without giving any reason for refusing.

### 6.6 Registration as Member

If the Directors accept an application for membership, as soon as practicable, the Directors must cause the name of the person to be entered in the Register.

### 6.7 Membership fees

The Members must pay such membership fees as prescribed from time to time by the Directors.

### 6.8 Register

- (a) The Company must establish and maintain a Register. The Register must be kept by the Secretary and must contain:
  - (i) for each current Member:
    - (A) name;
    - (B) address;
    - (C) any alternative address nominated by the Member for the service of notice; and
    - (D) date the Member was entered on to the Register.
  - (ii) for each person who stopped being a Member in the last 7 years:
    - (A) name;
    - (B) address;
    - (C) any alternative address nominated by the Member for the service of notices; and
    - (D) date the membership started and ended.
- (b) The Company must provide access to the Register in accordance with the Corporations Act.

## 7 Ceasing to be a Member

### 7.1 Cessation of membership

A Member ceases to be a Member on:

- (a) in the case of an individual, death or, in the case of a body corporate, its ceasing to exist;
- (b) resignation by written notice to the Company having immediate effect or with effect from a specified date in the notice;
- (c) failing to pay any fee that may be prescribed by the Directors from time to time within 12 months after the fee was due and payable;



- (d) failing to respond to correspondence sent by the Company to the contact details entered on the Register for the purpose of confirming their membership and/or contact details within 3 months of the date of correspondence and the Directors determine, in their discretion, to remove the Member's name from the Register;
- (e) in the case of an individual, not having Legal Capacity;
- (f) in the case of a body corporate, immediately before the Member becoming subject to an Insolvency Event;
- (g) in the case of an individual, becoming bankrupt or insolvent or making an arrangement or composition with creditors of a person's joint or separate estate generally;
- (h) the passing of a resolution by the Directors or Members in General Meeting in accordance with clause 7.2; or
- (i) that Member ceasing to be a Director.

### 7.2 Termination of membership

- (a) Subject to this Constitution, the Directors or Members in General Meeting may at any time terminate the membership of a Member if the Member:
  - (i) refuses or neglects to comply with this Constitution or any applicable Rules made by the Directors;
  - (ii) engages in conduct which in the opinion of the Directors is unbecoming of the Member or prejudicial to the interests of the Company; or
  - (iii) fails to pay any debt due to the Company within a period of 3 months after the date for payment (such debt not including a fee referred to in clause 7.1(c)).
- (b) For a decision of the Directors or the Members in General Meeting under clause 7.2(a) to be effective, the general nature of the allegations made against the Member must be notified to the Member in writing and the Member must be given a reasonable opportunity to respond.
- (c) If a dispute arises regarding the termination of a Member's membership under this clause 7.2, the dispute resolution procedure contained in clause 28 must be followed and, for the purposes of clause 28.1, written notification under clause 7.2(b) will be the notice of the dispute (as defined in clause 28.1).

### 7.3 Limited liability

The Members have no liability as Members except as set out in clause 5.1.

## 8 General Meetings

### 8.1 Annual General Meetings

Annual General Meetings are to be held in accordance with the Corporations Act.

### 8.2 Convening a General Meeting

The Directors may convene and arrange to hold a General Meeting when they think fit and must do so if required to do so under the Corporations Act.



### 8.3 Notice of a General Meeting

- (a) Notice of a General Meeting must be given in accordance with the Corporations Act and served in accordance with clause 33.
- (b) A Director is entitled to receive notice of and to attend all General Meetings and is entitled to speak at those meetings.

### 8.4 Calculation of period of notice

In computing the period of notice under clauses 8.3 and 8.6(c), both the day on which the notice is given or taken to be given and the day of the meeting convened by it are to be disregarded.

### 8.5 Cancellation or postponement of General Meeting

- (a) Where a General Meeting is convened by the Directors they may by notice, whenever they think fit, cancel the meeting or postpone the holding of the meeting to a date and time determined by them.
- (b) This clause 8.5 does not apply to a meeting convened in accordance with the Corporations Act by Members, by the Directors on the request of Members or to a meeting convened by a Court.

### 8.6 Notice of cancellation or postponement of a meeting

- (a) Notice of cancellation, postponement or change of place of a General Meeting must state the reason for cancellation or postponement and be given:
  - (i) to each Member individually; and
  - (ii) to each other person entitled to be given notice of a General Meeting under the Corporations Act.
- (b) A notice of postponement of a General Meeting must specify:
  - (i) the postponed date and time for the holding of the meeting;
  - (ii) a place for the holding of the meeting which may be either the same as or different from the place specified in the notice convening the meeting; and
  - (iii) if the meeting is to be held in 2 or more places, the technology that will be used to facilitate the holding of the meeting in that manner.
- (c) The number of days from the giving of a notice postponing the holding of a General Meeting to the date specified in that notice for the holding of the postponed meeting must not be less than the number of days' notice of the General Meeting required to be given under clause 8.3.

### 8.7 Business at postponed meeting

The only business that may be transacted at a General Meeting the holding of which is postponed is the business specified in the original notice convening the meeting.

### 8.8 Proxy at postponed meeting

Where by the terms of an instrument appointing a proxy:

- (a) the proxy is authorised to attend and vote at one or more General Meetings to be held on or before a specified date; and



- (b) the date for holding the meeting is postponed to a date later than the date specified in the instrument of proxy;

then, by operation of this clause 8.8, that later date is substituted for and applies to the exclusion of the date specified in the instrument of proxy, unless the Member appointing the proxy gives to the Company at its Registered Office notice in writing to the contrary not less than 48 hours before the time to which the holding of the meeting has been postponed.

### 8.9 Non-receipt of notice

The non-receipt of notice of a General Meeting or the convening, cancellation or postponement of a General Meeting by, or the accidental omission to give notice of a General Meeting or the convening, cancellation or postponement of a General Meeting to, a person entitled to receive notice does not invalidate any resolution passed at the General Meeting or at a postponed meeting or the convening, cancellation or postponement of a meeting.

## 9 Proceedings at General Meetings

### 9.1 Number of a quorum

- (a) A majority of Members or 10 Members, whichever is the lesser number, present are a quorum at a General Meeting.
- (b) In determining whether a quorum is present, each individual attending as a proxy appointed under clause 9.15 is to be counted, except that:
  - (i) where a Member has appointed more than one proxy, only one is to be counted; and
  - (ii) where an individual (whether a Member or not) is attending holding more than one proxy, that individual is to be counted only once.

### 9.2 Requirement for a quorum

- (a) An item of business may not be transacted at a General Meeting unless a quorum is present when the meeting proceeds to consider it.
- (b) If a quorum is present at the time the first item of business is transacted, it is taken to be present when the meeting proceeds to consider each subsequent item of business unless the chairperson of the meeting (on the chairperson's own motion or at the request of a Member or proxy who is present) declares otherwise.

### 9.3 If quorum not present

If within 15 minutes after the time appointed for a meeting a quorum is not present, the meeting:

- (a) if convened at the request of Members, is dissolved; and
- (b) in any other case, stands adjourned to the same day in the next week and the same time and place, or to such other day, time and place as the Directors appoint by notice to the Members and others entitled to notice of the meeting.

### 9.4 Adjourned meeting

At a meeting adjourned under clause 9.3(b), 2 Members present at the meeting are a quorum. If a quorum is not present within 15 minutes after the time appointed for the adjourned meeting, the meeting is dissolved.



### 9.5 Appointment and powers of chairperson of General Meeting

If the Directors have elected one of their number as chairperson of their meetings under clause 22.1, that person is also entitled to preside as chairperson at a General Meeting.

### 9.6 Absence of chairperson at General Meeting

If a General Meeting is held and:

- (a) a chairperson has not been elected by the Directors; or
- (b) the elected chairperson is not present within 15 minutes after the time appointed for the holding of the meeting or is unable or unwilling to act;

then the following persons may preside as chairperson of the meeting (in order of precedence):

- (c) the deputy chairperson if a Director has been so elected by the Directors under clause 22.1; or
- (d) a Director or Member elected by the Members present in person to preside as chairperson of the meeting.

### 9.7 Conduct of a General Meeting

- (a) The chairperson of a General Meeting:
  - (i) has charge of the general conduct of the meeting and of the procedures to be adopted at the meeting;
  - (ii) may require the adoption of any procedure which is, in the chairperson's opinion, necessary or desirable for proper and orderly debate or discussion and the proper and orderly casting or recording of votes at the General Meeting; and
  - (iii) may, having regard where necessary to the Corporations Act, terminate discussion or debate on any matter whenever the chairperson considers it necessary or desirable for the proper conduct of the meeting.
- (b) A decision by the chairperson under this clause 9.7 is final.

### 9.8 Adjournment of a General Meeting

- (a) The chairperson of a General Meeting may at any time during the meeting adjourn the meeting or any business, motion, question, resolution, debate or discussion being considered or remaining to be considered by the meeting either to a later time at the same meeting or to an adjourned meeting at any time and any place, but:
  - (i) in exercising the discretion to do so, the chairperson may, but need not, seek the approval of the Members present; and
  - (ii) only unfinished business is to be transacted at a meeting resumed after an adjournment.
- (b) Unless required by the chairperson, a vote may not be taken or demanded by the Members present in person or by proxy in respect of any adjournment.



### 9.9 Notice of an adjourned General Meeting

It is not necessary to give any notice of an adjournment or of the business to be transacted at any adjourned General Meeting unless it is adjourned for 1 month or more. In that case, notice of the adjourned meeting must be given as in the case of an original meeting.

### 9.10 Questions decided by majority

Subject to the requirements of the Corporations Act, a resolution at a General Meeting is taken to be carried if a simple majority of the votes cast on the resolution are in favour of it.

### 9.11 Equality of votes – no casting vote for chairperson

If there is an equality of votes, either on a show of hands or on a poll, then the chairperson of the meeting is not entitled to a casting vote in addition to any votes to which the chairperson is entitled as a Member or proxy or attorney or Representative, and consequently the resolution fails.

### 9.12 Voting at a General Meeting

- (a) At any General Meeting a resolution put to the vote of the meeting must be decided on:
  - (i) a show of hands; or
  - (ii) where the meeting is being conducted by Virtual Meeting Technology, such other similar method as determined by the chairperson,unless a poll is properly demanded, and the demand is not withdrawn.
- (b) A declaration by the chairperson that a resolution has, on a show of hands, been carried or carried unanimously, or by a particular majority, or lost, is conclusive evidence of the fact.
- (c) Neither the chairperson nor the minutes need state and it is not necessary to prove the number or proportion of the votes recorded in favour of or against the resolution.

### 9.13 Poll

If a poll is demanded at a General Meeting:

- (a) it must be taken in the manner and at the date and time directed by the chairperson and the result of the poll is the resolution of the meeting at which the poll was demanded;
- (b) on the election of a chairperson or on a question of adjournment, it must be taken immediately;
- (c) the demand may be withdrawn; and
- (d) the demand does not prevent the continuance of the meeting for the transaction of any business other than the question on which the poll has been demanded.

### 9.14 Votes of Members

- (a) Every Member has one vote.



- (b) Subject to this Constitution, including clause 9.14(c):
  - (i) on a show of hands at a General Meeting, each Member present in person and each other person present as a proxy of a Member has one vote; and
  - (ii) on a poll at a General Meeting, each Member present in person has one vote and each person present as proxy of a Member has one vote for each Member that the person represents.
- (c) If the proxy has 2 or more appointments that specify different ways to vote on the resolution, the proxy must not vote on a show of hands.

**9.15 Right to appoint proxy**

- (a) Subject to the Corporations Act, a Member entitled to attend a General Meeting is entitled to appoint another person (whether a Member or not) as proxy to attend in the Member's place at the meeting. A proxy has the same right as the Member to speak and vote at the meeting and may be appointed in respect of more than one meeting.
- (b) The instrument appointing a proxy must be in writing signed by the appointor or their attorney duly authorised in writing or, if the appointor is a corporation, either under seal or signed by an officer or attorney duly authorised.
- (c) The instrument appointing a proxy will be deemed to confer authority to demand or join in demanding a poll.
- (d) A Member is entitled to instruct their proxy to vote in favour of or against any proposed resolutions. The proxy may vote as they think fit unless otherwise instructed.
- (e) The instrument appointing a proxy may be in the form set out in Schedule 1 to this Constitution.
- (f) The instrument appointing a proxy (along with a certified copy of the power of attorney or other authority, if any, under which it is signed) must be received at:
  - (i) the Registered Office;
  - (ii) such other place within the state or territory in which the Company has its Registered Office, or to an email address, as is specified for that purpose in the notice convening the meeting; or
  - (iii) if the notice convening the meeting specifies other electronic means by which a proxy document may be received by the Company, by those other electronic means,not less than 48 hours before the time for holding the meeting or adjourned meeting or, in the case of a poll, not less than 24 hours before the time appointed for the taking of the poll. Documents received after this time will not be treated as valid.
- (g) The Company receives a document referred to in clause 9.15(f):
  - (i) if the document is given by other electronic means as specified for that purpose in the notice convening the meeting, when the document is received by the Company as prescribed by the Corporations Act; and
  - (ii) otherwise, when the document is received at:



- (A) the Registered Office; or
- (B) a place specified for the purpose in the notice of meeting.

### 9.16 Validity of vote in certain circumstances

Unless the Company has received written notice of the matter before the start or resumption of a General Meeting at which a person votes as a proxy, attorney or Representative, a vote cast by that person is valid even if, before the person votes:

- (a) the appointing Member dies;
- (b) the Member revokes the appointment or authority; or
- (c) the Member is mentally incapacitated.

### 9.17 Objection to voting qualification

- (a) An objection to the right of a person to attend or vote at a General Meeting or adjourned meeting:
  - (i) may not be raised except at that meeting or adjourned meeting; and
  - (ii) must be referred to the chairperson of that meeting, whose decision is final.
- (b) A vote not disallowed under the objection is valid for all purposes.

### 10 Circular resolutions of Members

- (a) Subject to clause 10(b), the Members may pass any resolution that the Corporations Act or this Constitution requires or permits to be passed at a General Meeting in the manner set out in this clause without holding a General Meeting.
- (b) A resolution under this clause 10 cannot be used:
  - (i) for a resolution to remove an auditor, appoint a Director or remove a Director under section 203D of the Corporations Act;
  - (ii) for passing a special resolution; or
  - (iii) where the Corporations Act or this Constitution requires a meeting to be held.
- (c) A resolution under this clause 10 is passed if each Member entitled to vote on the resolution signs a document containing a statement that they are in favour of the resolution set out in the document. Separate copies of a document may be used for signing by Members if the wording of the resolution and statement is identical in each copy.
- (d) The resolution is passed when the last Member signs.
- (e) The Company must notify the auditor (if any) as soon as possible that a circular resolution has or will be put to Members, and set out the wording of the resolution. A failure to do so does not invalidate the resolution.

### 11 Sole Membership

Where the Company only has one Member:

- (a) clauses 6.7, 8, 9 and 10 do not apply to the Company; and





- (b) the Company may pass a resolution by the Member recording it and signing the record and recording it in the minute book of the Company.

### **12 Directors**

#### **12.1 Number of Directors**

The number of Directors must be such number between 3 and 9 as the Members determine. In the absence of any such determination, the number of Directors will be 5.

#### **12.2 Directors elected at General Meeting**

The Company may, at a General Meeting at which:

- (a) a Director retires or otherwise vacates office; or
  - (b) a Director vacancy exists by operation of clause 12.1 or otherwise,
- by resolution fill the vacated office by electing an individual to that office.

#### **12.3 Qualification of Directors**

- (a) To be eligible for the office of Director an individual must:
  - (i) have a Director Identification Number; and
  - (ii) subject to clause 12.3(b), consent in writing to act as a Director.
- (b) Where an individual is seeking election at a General Meeting for the first time, the signed consent must be lodged at the Registered Office at least 28 days (or such other period as determined by the Directors) before the date fixed for the holding of the General Meeting.
- (c) In the event that it is required under a law, regulation or guideline applicable to the Company<sup>5</sup>, the Company must ensure that a majority of the Directors are individuals who have the requisite level or degree of responsibility to the general public.

#### **12.4 Terms and retirement of a Director**

- (a) Subject to clause 12.4(b), a Director is elected for a term of 2 years.
- (b) At each Annual General Meeting, any Director who has held office for 2 years or more since last being elected, must retire from office but subject to clause 12.5 is eligible for reappointment. A retiring Director holds office until the conclusion of the meeting at which that Director retires.
- (c) The Members may by ordinary resolution increase or decrease the period of time for which a Director holds office under clause 12.4(a).
- (d) In addition to the right to remove Directors under section 203D of the Corporations Act, the Members may by ordinary resolution remove any Director before the expiration of that Director's period of office, and may by an ordinary resolution appoint another person in the place of that Director.

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<sup>5</sup> Such as where the Company or its public fund is endorsed as a deductible gift recipient and this is a condition for such endorsement.



### 12.5 Reappointment of a Director

A Director is entitled to seek reappointment as a Director on 3 occasions provided that a Director's period of continuous service to the Company does not exceed a period of 8 years, excluding any period of service under clause 12.6, unless the Members, by ordinary resolution in General Meeting or unanimous written resolution, elect to waive this requirement for a particular Director.

### 12.6 Casual vacancy

- (a) The Directors may at any time appoint any person meeting the requirements of clause 12.3 to be a Director to fill a casual vacancy, provided the total number of Directors does not exceed the number determined in clause 12.1.
- (b) A Director appointed under clause 12.6(a) holds office until the conclusion of the next Annual General Meeting but is eligible for election at that meeting.

### 12.7 Appointment of officers

The Directors are to appoint the other officers with such frequency as the Directors from time to time determine.

### 13 Remuneration of Directors

The Directors must not be paid any remuneration for their services as Directors.

### 14 Expenses of Directors

- (a) A Director is entitled to be reimbursed out of the funds of the Company for such reasonable travelling, accommodation and other expenses as the Director may incur when travelling to or from meetings of the Directors or a committee of Directors or when otherwise engaged on the business of the Company.
- (b) Any payment to a Director must be approved by the Directors.

### 15 Vacation of office of Director

In addition to the circumstances in which the office of a Director becomes vacant under the Corporations Act, the office of a Director becomes vacant if the Director:

- (a) ceases to be eligible under clause 12.3;
- (b) resigns from the office by notice in writing to the Company having immediate effect or with effect from a specified date in the notice;
- (c) is not present at 3 successive meetings of the Directors without leave of absence from the Directors;
- (d) does not have Legal Capacity;
- (e) becomes insolvent or bankrupt, compounds with their creditors, or assigns their estate for the benefit of their creditors;
- (f) becomes prohibited, disqualified or removed from being a Director by reason of any order of any court of competent jurisdiction or regulator; or
- (g) dies.



### **16 Powers and duties of Directors**

#### **16.1 Directors to manage the Company**

The Directors are to manage the business of the Company and may exercise all the powers of the Company that are not, by the Corporations Act or by this Constitution, required to be exercised by the Company in General Meeting.

#### **16.2 Specific powers of Directors**

Without limiting the generality of clause 16.1, and subject to any trusts relating to the assets of the Company, the Directors may exercise all the powers of the Company to:

- (a) borrow or raise money;
- (b) charge any property or business of the Company; and
- (c) give any security for a debt, liability or obligation of the Company or of any other person.

#### **16.3 Compliance with duties**

While the Company is a registered charity under the ACNC Act, each Director must comply with the duties described in governance standard 5 as set out in the regulations made under the ACNC Act and such other obligations as apply under the ACNC Act or the Corporations Act from time to time.

#### **16.4 Delegation**

- (a) The Directors may resolve to delegate any of their powers to:
  - (i) a committee in accordance with clause 27;
  - (ii) a Director;
  - (iii) an employee of the Company on terms and subject to any restrictions to be decided by the Directors; or
  - (iv) any other person on terms and subject to any restrictions to be decided by the Directors.
- (b) The power may be delegated for such time as determined by the Directors and the Directors may at any time revoke or vary the delegation.
- (c) The delegate must exercise the powers delegated in accordance with any directions of the Directors, and the exercise of the power by the delegate is as effective as if the Directors had exercised it.
- (d) The Directors may continue to exercise any power they have delegated.

### **17 Rules**

Subject to this Constitution, the Directors may from time to time by resolution make and rescind or alter Rules which are binding on the Directors and Members for the management and conduct of the business of the Company.



**18 Chief Executive Officer, Secretary and Public Officer**

**18.1 Chief Executive Officer**

- (a) The Directors may appoint a Chief Executive Officer on such terms and conditions (including as to remuneration) as they think fit.
- (b) The Directors may delegate any of their powers to the Chief Executive Officer and the Chief Executive Officer must exercise those powers:
  - (i) in accordance with the terms and subject to any restrictions or the directions of the Directors; and
  - (ii) so as to be concurrent with, or to the exclusion of, the powers of the Directors,and may revoke the delegation at any time.
- (c) The Chief Executive Officer may be invited to attend all meetings of the Directors, but may not hold the office of a Director and is not entitled to vote.

**18.2 Secretary**

- (a) There must be at least one Secretary who is to be appointed by the Directors.
- (b) The Directors may suspend or remove a Secretary from that office.
- (c) A Secretary holds office on the terms and conditions (including as to remuneration) and with the powers, duties and authorities, as determined by the Directors. The exercise of those powers and authorities and the performance of those duties by a Secretary are subject at all times to the control of the Directors.

**18.3 Public Officer**

The Directors must appoint a person as Public Officer of the Company in accordance with the *Income Tax Assessment Act 1936* (Cth).

**19 Appointment of attorney**

- (a) By power of attorney, the Directors may appoint any person to be an attorney of the Company, with such powers, authorities and discretions of the Directors as the Directors think fit and for such purposes, period and conditions as determined by the Directors.
- (b) A power of attorney granted under clause 19(a) may contain any provisions for the protection and convenience of the attorney and persons dealing with the attorney that the Directors think fit and may also authorise the attorney to delegate (including by way of appointment of a substitute attorney) all or any of the powers, authorities and discretions of the attorney.

**20 Conflicts of interest**

**20.1 Disclosure of conflict of interest**

A Director must disclose the nature and extent of any actual or perceived material conflict of interest in a matter that is being considered at a meeting of Directors (or that is proposed in a circular resolution):

- (a) to the Directors; or



- (b) if all of the Directors have the same conflict of interest, to the Members at the next General Meeting, or at an earlier time if reasonable to do so.

### 20.2 Disclosure recorded in minutes

The disclosure of a conflict of interest by a Director must be recorded in the minutes of the meeting.

### 20.3 Material personal interest

Each Director who has a material personal interest in a matter that is being considered at a meeting of the Directors (or that is proposed in a circular resolution) must not, except as provided under clause 20.4:

- (a) be present at the meeting while the matter is being discussed; or
- (b) vote on the matter.

### 20.4 Present and voting

A Director with a material personal interest in a matter may still be present and vote if:

- (a) their interest arises because they are a Member of the Company and the other Members have the same interest;
- (b) their interest arises in relation to remuneration as a Director of the Company;
- (c) their interest relates to an insurance contract that insures, or would insure, the Director against liabilities that the Director incurs as a Director of the Company (see clause 34.2);
- (d) their interest relates to a payment by the Company under clause 34.1, or any contract relating to an indemnity that is allowed under the Corporations Act;
- (e) ASIC makes an order allowing the Director to vote on the matter; or
- (f) the Directors who do not have material personal interest in the matter pass a resolution that:
  - (i) identifies the Director, the nature and extent of the Director's interest in the matter and how it related to the affairs of the Company; and
  - (ii) states that those Directors are satisfied that the interest should not stop the Director from voting or being present.

## 21 Proceedings of Directors

### 21.1 Directors' meetings

- (a) The Directors may meet together for conducting business, adjourn and otherwise regulate their meetings as they think fit.
- (b) A Director may at any time, and the Secretary must on the written request of a Director, convene a meeting of the Directors.

### 21.2 Questions decided by majority

A question arising at a meeting of Directors is to be decided by a majority of votes of Directors present and entitled to vote, and that decision is for all purposes a decision of the Directors.



**21.3 Alternate Director and voting**

- (a) A person who is present at a Directors' meeting as an Alternate Director:
  - (i) is entitled to participate and vote in the appointor's place if the appointor would have been entitled to vote and does not participate in that meeting; and
  - (ii) has one vote for each person for whom they have been appointed as Alternate Director.
- (b) If that person is also a Director, then that person also has one vote as a Director in that capacity.

**22 Chairperson and deputy chairperson of Directors**

**22.1 Election of chairperson and deputy chairperson**

The Directors may elect from their number a chairperson and a deputy chairperson of their meetings and may also determine the period for which the persons elected as chairperson and deputy chairperson are to hold office.

**22.2 Absence of chairperson at Directors' meeting**

If a Directors' meeting is held and:

- (a) a chairperson has not been elected under clause 22.1; or
- (b) the chairperson is not present within 10 minutes after the time appointed for the holding of the meeting or is unable or unwilling to act;

then the deputy chairperson, if elected under clause 22.1, must be the chairperson of the meeting or, if the deputy chairperson is not present, the Directors present must elect one of their number to be a chairperson of the meeting.

**22.3 No casting vote for chairperson at Directors' meetings**

In the event of an equality of votes cast for and against a resolution, the chairperson of the Directors' meeting does not have a second or casting vote, and consequently the resolution will not be passed.

**23 Alternate Director**

**23.1 Appointment**

- (a) Subject to the Corporations Act, a Director may appoint a person, with the approval of the Directors, to be an Alternate Director in the Director's place during such period as the Director thinks fit. The approval of the Alternate Director's appointment may be withdrawn by the Directors at any time.
- (b) Subject to the Corporations Act, an appointment of an Alternate Director must be effected by a notice in writing signed by the Director who makes or made the appointment, and delivered to the Company.

**23.2 Notice**

An Alternate Director is entitled to notice of all meetings of the Directors.



### 23.3 Alternate Director's powers

An Alternate Director may exercise all the powers of the appointor except the power to appoint an Alternate Director and, subject to the Corporations Act, may perform all the duties of the appointor except to the extent that the appointor has exercised or performed them.

### 23.4 Alternate Director responsible for own acts and defaults

Whilst acting as a Director, an Alternate Director:

- (a) is an officer of the Company and not the agent of the appointor; and
- (b) is responsible to the exclusion of the appointor for the Alternate Director's own acts and defaults.

### 23.5 Alternate Director and remuneration

An Alternate Director is entitled to receive from the Company any remuneration or benefit of the Director in whose place the Alternate Director is standing.

### 23.6 Termination of appointment of Alternate Director

The appointment of an Alternate Director may be terminated at any time by the appointor even if the period, if any, of the appointment of the Alternate Director has not expired, and terminates in any event if the appointor ceases to be a Director.

### 23.7 Termination in writing

The termination of an appointment of an Alternate Director must be effected by a notice in writing signed by the Director who made the appointment and delivered to the Company.

### 23.8 Alternate Director and number of Directors

An Alternate Director is not to be taken into account separately from the appointor in determining the number of Directors.

## 24 Quorum for Directors' meeting

- (a) At a meeting of Directors, the number of Directors whose presence in person is necessary to constitute a quorum is as determined by the Directors, and, unless so determined, is a majority of Directors holding office.
- (b) The Directors may act despite a vacancy in their number. If their number is reduced below the minimum fixed by clause 12.1, the Directors may, except in an emergency, act only for the purpose of filling vacancies to the extent necessary to bring their number up to that minimum or to convene a General Meeting.

## 25 Circular resolutions of Directors

- (a) The Directors may pass a resolution without a Directors' meeting being held in the manner set out in this clause.
- (b) A circular resolution is passed if each Director entitled to vote on the resolution signs a document containing a statement that they are in favour of the resolution set out in the document. Separate copies of a document may be used for signing by Directors if the wording of the resolution and statement is identical in each copy.
- (c) The resolution is passed when the last Director signs.



**26 Validity of acts of Directors**

All acts done at a meeting of the Directors or of a committee of Directors, or by a person acting as a Director, are taken as valid as if the relevant person had been duly appointed or had duly continued in office and was qualified and entitled to vote, even if it is afterwards discovered that:

- (a) there was a defect in the appointment or continuance in office of a person as a Director or of the person so acting; or
- (b) a person acting as a Director was disqualified or was not entitled to vote.

**27 Committees**

**27.1 Delegation to committees**

- (a) The Directors may delegate any of their powers, to a committee consisting of one or more Directors and such other persons as they think fit and may revoke the delegation at any time.
- (b) A committee to which any powers have been delegated under clause 27.1(a) must exercise those powers:
  - (i) in accordance with the terms and subject to any restrictions and any directions of the Directors; and
  - (ii) so as to be concurrent with, or to the exclusion of, the powers of the Directors,

and a power so exercised is taken to have been exercised by the Directors.

**27.2 Meetings of committees**

A committee may meet and adjourn as it thinks proper.

**27.3 Chairperson of a committee**

The members of a committee may elect one of their number as chairperson of their meetings. If a meeting of a committee is held and:

- (a) a chairperson has not been elected; or
- (b) the chairperson is not present within 10 minutes after the time appointed for the holding of the meeting or is unable or unwilling to act;

then the committee members involved may elect one of their number to be chairperson of the meeting.

**27.4 Determination of questions**

- (a) Questions arising at a meeting of a committee are to be determined by a majority of votes of the members present and voting.
- (b) In the event of an equality of votes, the chairperson of the meeting does not have a casting vote.





### 28 Dispute resolution

#### 28.1 Handling a dispute

Where there is a dispute, grievance or other disagreement between a Member and the Company, whether arising out of the application of this Constitution, the Rules or otherwise (**Dispute**), then either party must, prior to the commencement of any proceedings in a Court or Tribunal or before any authority or board, notify the other in writing of the nature of the Dispute, and the following must occur:

- (a) the Member and the Company must in the period of 14 days from the service of the notice of the Dispute (**Initial Period**) use their best endeavours to resolve the Dispute;
- (b) if the Company and the Member are unable to resolve the Dispute within the Initial Period, then the Dispute must be referred for mediation to a mediator agreed by the Member and the Company;
- (c) if the disputants are unable to agree on a mediator within 7 days of the expiration of the Initial Period, the Member or the Company may request the chairperson of Resolution Institute<sup>6</sup> to nominate a mediator to whom the Dispute will be referred;
- (d) the costs of the mediation must be shared equally between the Member and the Company; and
- (e) where:
  - (i) the party receiving the notice of the Dispute fails to attend the mediation required by clause 28.1(b);
  - (ii) the mediation has not occurred within 6 weeks of the date of the notice of the Dispute; or
  - (iii) the mediation fails to resolve the Dispute;

then the party serving the notice of Dispute will be entitled to commence any proceedings in a Court or Tribunal or before any authority or board in respect of the Dispute.

#### 28.2 Urgent interlocutory relief

The procedure in clause 28.1 will not apply in respect of proceedings for urgent interlocutory relief.

### 29 Execution of documents

Documents executed for and on behalf of the Company must be executed by:

- (a) 2 Directors;
- (b) a Director and the Secretary; or
- (c) such other persons as the Directors by resolution appoint from time to time.

<sup>6</sup> Resolution Institute is a not-for-profit organisation facilitating dispute resolution – further information can be found at [www.resolution.institute](http://www.resolution.institute).



### 30 Accounts

- (a) The Directors must cause proper financial records to be kept and, if required by a law, regulation or guideline applicable to the Company or otherwise considered by the Directors to be appropriate, cause the accounts of the Company to be audited or reviewed accordingly.
- (b) The Directors must distribute to the Members copies of the annual financial reports of the Company accompanied by a copy of the report of the auditor or reviewer (as required) and report of Directors in accordance with the requirements of a relevant law, regulation or guideline.

### 31 Seals

#### 31.1 Safe custody of common seals

The Directors must provide for the safe custody of any seal of the Company.

#### 31.2 Use of common seal

If the Company has a common seal or duplicate common seal:

- (a) it may be used only by the authority of the Directors, or of a committee authorised by the Directors to authorise its use; and
- (b) every document to which it is affixed must be signed by a Director and be countersigned by another Director, a Secretary or another person appointed by the Directors to countersign that document or a class of documents in which that document is included.

### 32 Inspection of records

#### 32.1 Inspection by Members

Subject to the Corporations Act, the Directors may determine whether and to what extent, and at what times and places and under what conditions, the accounting records and other documents of the Company or any of them will be open to inspection by the Members (other than Directors).

#### 32.2 Right of a Member to inspect

A Member (other than a Director) does not have the right to inspect any document of the Company except as provided by law or authorised by the Directors or by the Company in General Meeting.

### 33 Service of documents

#### 33.1 Document includes notice

In this clause 33, a reference to a document includes a notice.

#### 33.2 Methods of service

- (a) The Company may give a document to a Member or Director:
  - (i) personally;
  - (ii) by sending it by post to the address for the Member or Director in the Register or an alternative address nominated by the Member or Director;



- (iii) by sending it to an electronic address nominated by the Member or Director; or
- (iv) by any other method of service provided by the Corporations Act.
- (b) A Member or Director may give a document to the Company:
  - (i) by serving it on the Company at the Registered Office;
  - (ii) by sending it by post to the Registered Office; or
  - (iii) by sending it to the electronic address nominated by the Company.
- (c) A Member may elect to be sent notices of General Meetings and certain other documents that are required or permitted to be sent to a Member by the Company under the Corporations Act either in physical form; or in electronic form by notifying the Company of the election.
- (d) Except in relation to service of a document referred to in clause 9.15(f), a document is taken to be given:
  - (i) if it is sent by post, on the 3<sup>rd</sup> business day after the date of its posting;
  - (ii) if it is sent by electronic transmission:
    - (A) by properly addressing and transmitting the electronic transmission; and
    - (B) if the document is properly addressed and transmitted in accordance with clause 33.2(d)(ii)(A), on the day following its transmission; and
  - (iii) if it is given in any other way permitted under the Corporations Act, then when it is taken to have been given under the Corporations Act.

### 33.3 Evidence of service

A certificate in writing signed by a Director or a Secretary stating that a document was sent to a Member or Director by post or electronic transmission on a particular date is prima facie evidence that the document was so sent on that date.

## 34 Indemnity and insurance

### 34.1 Indemnity

- (a) The Company must indemnify any current or former Director, Secretary or executive officer of the Company or of a Related Body Corporate of the Company out of the property of the Company against:
    - (i) every liability incurred by the person in that capacity; and
    - (ii) all legal costs incurred in defending or resisting (or otherwise in connection with) proceedings, whether civil or criminal or of an administrative or investigatory nature, in which the person becomes involved because of that capacity;
- except to the extent that:
- (iii) the Company is forbidden by law (including the Corporations Act) to indemnify the person against the liability or legal costs;



- (iv) an indemnity by the Company of the person against the liability or legal costs would, if given, be made void by any law; or
  - (v) the person is entitled to be, and is actually, indemnified by another person (including an insurer under any insurance policy).
- (b) The indemnity is a continuing obligation and is enforceable by a person even though they are no longer a Director, Secretary or executive officer of the Company, or of a Related Body Corporate of the Company.

### 34.2 Insurance

The Company may pay or agree to pay, whether directly or through an interposed entity, a premium for a contract insuring a person who is or has been a Director or Secretary or executive officer of the Company or of a Related Body Corporate of the Company against liability arising out of conduct by the person in that capacity (**Relevant Conduct**), including a liability for legal costs, unless:

- (a) the Company is forbidden by law to pay or agree to pay the premium in respect of the Relevant Conduct (whether or not the law applies in the particular case); or
- (b) the contract would, if the Company paid the premium, be made void by any law (including the Corporations Act).

### 34.3 Contract

The Company may enter into an agreement with a person referred to in clauses 34.1 and 34.2 with respect to the matters covered by these clauses. An agreement entered into in accordance with this clause 34 may include provisions relating to rights of access to the books of the Company conferred by the Corporations Act or otherwise by law.

### 35 Amendment to Constitution

- (a) Subject to clause 35(c), this Constitution may only be amended by Special Resolution.
- (b) While the Company is a registered charity under the ACNC Act, the Members must not pass a Special Resolution that amends this Constitution if passing it causes the Company to no longer be a charity.
- (c) Any modification of this Constitution takes effect on the date the Special Resolution is passed or any later date specified, or provided for, in the resolution.



**Schedule 1**

**Appointment of Proxy - (see clause 9.15(e))**

**CUC RAPAD Ltd**

**ACN XXX XXX XXX**

I/We, ..... (name)  
of ..... (address)  
being a member/members of the abovenamed Company hereby appoint  
..... (name)  
of ..... (address)  
or in their absence ..... (name)  
of ..... (address)  
as my/our proxy to vote for me/us on my/our behalf at the meeting of the members of the Company  
to be held on the ..... day of ..... 20 ..... and at any  
adjournment of that meeting.  
**[TO BE INSERTED IF DESIRED]** This form is to be used in favour of / against the resolution  
(Strike out whichever is not desired)  
**[INSERT DETAILS OF SPECIFIC RESOLUTIONS IF DESIRED]**  
Signed: .....  
Name: .....  
Dated: .....

This notice must be returned to CUC RAPAD Ltd ACN **XXX XXX XXX** at:  
[ADDRESS/EMAIL ADDRESS/FAX No]  
by [TIME] on [DATE]  
**[INSERT SPECIFIC DETAILS ENSURING THAT THE TIME IS 48 HOURS BEFORE THE TIME  
FOR THE MEETING]**

## 15. LATE ITEMS

### 15.2 - Application for works on Council owned land - Swab box at Isisford Racecourse

#### 15.2 Application for works on Council owned land - Swab box at Isisford Racecourse

Consideration of an 'Application for Works on Council Owned Land' from the Isisford Race Club Inc. to install a new compliant swab box at the Isisford Racecourse.

#### Council Action

Deliver

#### Applicable Legislation

Local Government Act 2009

Building Act 1975

#### Policy Considerations

Nil

#### Corporate and Operational Plan Considerations

OUR COMMUNITY	
	Corporate Plan Outcome
1.1	Council infrastructure and services support liveability and community amenity.
1.2	Council recognises cultural heritage and supports inclusion of all peoples.
1.3	The region's natural environment is managed, maintained and protected.

#### Budget Considerations

Nil

#### Previous Council Resolutions related to this Matter

Nil

#### Officer Comment

**Responsible Officer/s:** Kelli Doyle, Facilities Coordinator

#### Background:

Racing Queensland have updated their compliance guidelines and the current swab box does not conform with the updated standards. The Isisford Race Club Inc. are seeking approval to install a new, compliant swab box at the Isisford Racecourse. Racing Queensland have supplied the Club with the swab box and the Club will organise it to be installed on a cement slab. The existing swab box will remain on site and be used for storage.

The Isisford Race Club Inc. intends to approach Council for a quote to carry out the laying of the slab, which they will pay for under a private works agreement.

#### Issue:

The Isisford Race Club Inc. requires formal consent from Council to undertake the installation of a new swab box on Council owned land.

## 15. LATE ITEMS

### 15.2 - Application for works on Council owned land - Swab box at Isisford Racecourse

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#### **Risk Management Factors:**

This matter has been assessed using Council's Risk Matrix to decide the likelihood and consequence of any risk to Council:

Likelihood: Possible  
Consequence: Insignificant  
Rating: Low (3/25)

#### **Community Consultation:**

Nil

#### **Environmental Management Factors:**

Nil

#### **Other Comments:**

The proposed site for new the swab box is depicted by the red marker in the image below. The shed in front of the proposed location is the existing swab box.



#### **Recommendation:**

*That Council grants the Isisford Race Club Inc. permission to install the swab box at the Isisford Racecourse, subject to obtaining Building Development Approval*

**15. LATE ITEMS**  
**15.3 - ORRTG - Route Funding Priority Framework**

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**15.3 ORRTG - Route Funding Priority Framework**

Consideration of Council’s priority routes for advancement through the Outback Regional Roads and Transport Group (ORRTG).

**Council Action**

Advocate  
 Partner  
 Deliver

**Applicable Legislation**

Local Government Act 2009  
 Local Government Regulation 2012

**Policy Considerations**

Nil

**Corporate and Operational Plan Considerations**

<b>OUR COMMUNITY</b>	
Corporate Plan Outcome	
1.1	Council infrastructure and services support liveability and community amenity.
<b>OUR ECONOMY</b>	
Corporate Plan Outcome	
2.1	Collaborative engagement with stakeholders to maximise economic opportunities.
2.2	Council infrastructure and services support local industries and growth opportunities.
<b>OUR SERVICES</b>	
Corporate Plan Outcome	
3.2	Sustainable infrastructure and services that represent value for money, are environmentally responsible, and are responsive to community needs.
3.3	Construct high-quality transport infrastructure in partnership with external agencies.
<b>OUR LEADERSHIP</b>	
Corporate Plan Outcome	
5.2	Informed and considered decision making based on effective governance practices

**Budget Considerations**

Nil

**Previous Council Resolutions related to this Matter**



## 15. LATE ITEMS

### 15.3 - ORRTG - Route Funding Priority Framework

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*(Res-2023-04-088)*

*Moved Cr Smith seconded Cr Nunn*

*That Council advocates for future road funding based on safety issues and traffic numbers for the following roads in priority order:*

- 1. Thomson Developmental Road – Longreach Stonehenge - widening*
- 2. Ilfracombe-Isisford Road – upgrade*
- 3. Isisford-Emmet Road – sealing remaining unsealed sections*
- 4. Cramsie-Muttaborra Road – widening*
- 5. Ilfracombe-Aramac Road – sealing*

*CARRIED 7/0*

#### **Officer Comment**

##### **Responsible Officer/s:**

*Brett Walsh, Chief Executive Officer*

*Simon Kuttner, Manager of Governance and Economy*

*Andre Pretorius, Director of Works*

##### **Background:**

The Outback Regional Roads and Transport Group (ORRTG) is a technical committee of Remote Area Planning And Development (RAPAD) – the Regional Organisation of Councils for Central-Western Queensland. The ORRTG meets quarterly to address any road or transport-related issue involving the Department of Transport and Main Roads (TMR) and member councils. It also helps guide investment in and regionally manage the region's road and transport network.

The ORRTG periodically collates the funding priorities of member Councils with a view to presenting a cohesive picture to TMR and advocating for necessary funding. At the Strategic Meeting held in Boulia on the 22nd August, the ORRTG decided that a more robust framework was required for Funding Priority mapping.

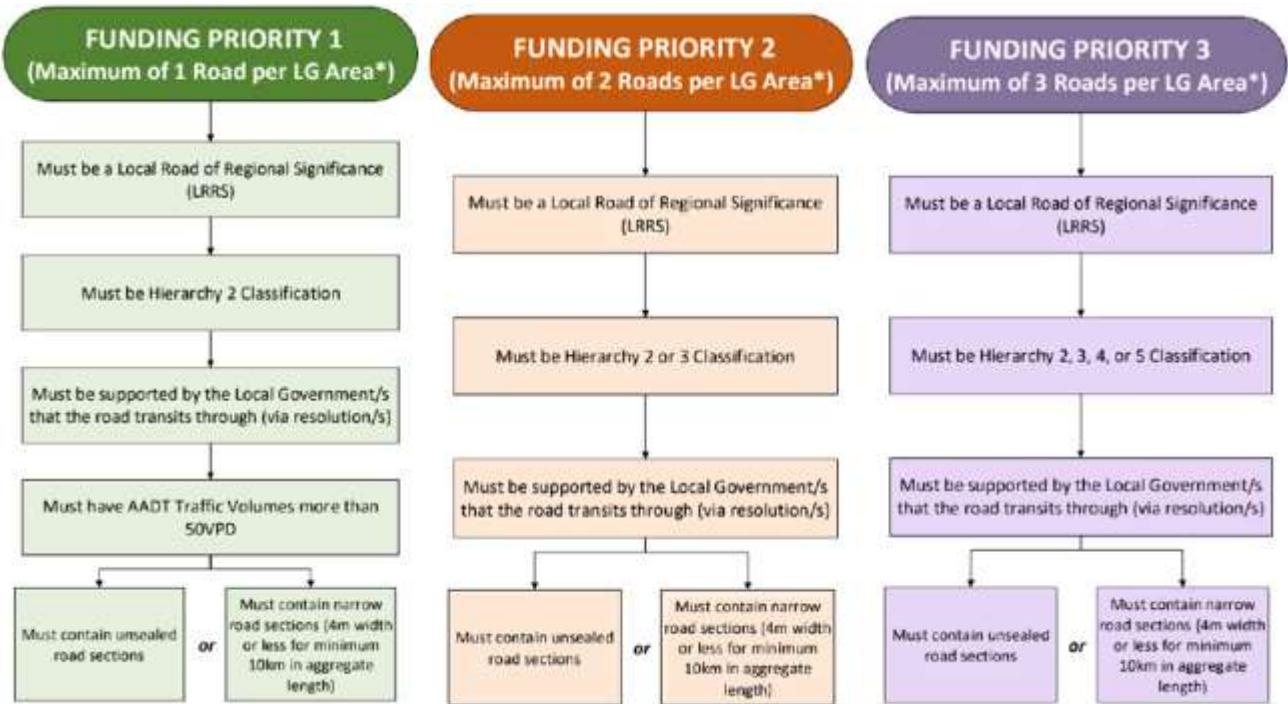
In line with the new Route Funding Priority Framework, ORRTG member councils are asked to identify roads based on three priority levels and present roads for funding on the following basis:

- One priority-one road;
- Two priority-two roads; and,
- Three priority-three roads.

A summary of these criteria is presented below:

## 15. LATE ITEMS

### 15.3 - ORRTG - Route Funding Priority Framework



\*The maximum number of roads prioritised may be exceeded if one of the below exceptions occur:

**Upward Adjustment:** If a road crosses a Regional Road Group boundary, its Route Funding Priority may increase by one rank to align with the neighbouring region's priority. For example, if a road is Priority 3 in the Northwest and not a funding priority in the Central West, it can be increased to Priority 3 in the Central West with the appropriate LG resolution.

**Downward Adjustment:** Similarly, a road's priority may decrease by one rank to match a neighbouring region, provided there is LG resolution support.

**Priority Disagreement:** In cases where LGs that share a road cannot agree on a Priority, the lower Priority proposed by the two LGs shall be adopted or the priority may change across the LG boundary to suit each LG's assessment of that road.

**Special Cases:** Different priorities may be assigned to sections of a road (for example: Lark Quarry on the Winton -Jundah Road).

Previously Council identified the following road funding priorities.

1. Thomson Developmental Road - Longreach Stonehenge - widening
2. Ilfracombe-Isisford Road - upgrade
3. Isisford-Emmet Road - sealing remaining unsealed sections
4. Cramsie-Muttaborra Road - widening
5. Ilfracombe-Aramac Road - sealing

**Issue:**

**15. LATE ITEMS**  
**15.3 - ORRTG - Route Funding Priority Framework**

Currently, under the new Route Funding Priority Framework, Council's priorities are recorded as follows:

Priority 1	Priority 2	Priority 3	Exceptions	Action req.
Windorah-Longreach Road (Thomson Dev. Rd)	Blackall-Emmett <sup>e</sup> , Cramsie - Muttaborra, Emmet - Yaraka, Isisford - Emmet, Isisford - Ilfracombe, Retreat - Yaraka <sup>e</sup>		Blackall-Emmett <sup>e</sup> P2 at BTRC request. Retreat - Yaraka <sup>e</sup> P2 at Barcoo request.	Two too many P2 roads (excluding exceptions <sup>e</sup> ), could nominate a Priority 3 Road.

Council is required to identify which roads it would like to remain as Priority 2, and which roads it identifies as Priority 3, in line with the new Route Funding Priority Framework.

This paper recommends the following priorities:

Priority 1	Priority 2	Priority 3
Windorah-Longreach Road (Thomson Dev. Rd)	Cramsie - Muttaborra, Isisford - Ilfracombe,	Isisford - Emmet, Blackall-Emmett <sup>e</sup> , Emmet - Yaraka, Retreat - Yaraka <sup>e</sup> Ilfracombe - Aramac

It is worth noting that two of the Priority 3 roads are exceptions, potentially allowing us to nominate more than three roads in this category.

**Risk Management Factors:**

This matter has been assessed using Council's Risk Matrix to decide the likelihood and consequence of any risk to Council:

Likelihood: Possible  
 Consequence: Moderate  
 Rating: Medium (9/25)

Risk has been calculated based on proceeding as recommended.

**Community Consultation:**

Nil

**Environmental Management Factors:**

Nil

**Other Comments:**

Nil

**Recommendation:**

## 15. LATE ITEMS

### 15.3 - ORRTG - Route Funding Priority Framework

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*That Council, pursuant to the Outback Regional Roads and Transport Group Route Funding Priority Framework, identifies the following roads for Funding Priority mapping:*

- 1. The Thomson Developmental Road between Longreach and Stonehenge, for widening, as Priority One under the framework;*
- 2. The Cramsie – Muttaborra Road and Isisford – Ilfracombe Road, as Priority Two roads under the framework; and,*
- 3. The Isisford – Emmet Road, Blackall-Emmett Road, Emmet – Yaraka Road, Ilfracombe – Aramac and Retreat - Yaraka Road, as Priority Three roads under the framework.*